

South Pointe Hospital  
4110 Warrensville Center Road  
Warrensville Heights, OH 44122-7099

Phone 216.491.6000



South Pointe Hospital

Mr. William Davis  
Vice President/Senior Project Manager  
735 Beta Drive  
Mayfield Village, Ohio 44143

Dear Bill:

I have had an opportunity to review and reflect on the construction efforts on the new South Pointe Hospital surgery addition. Having been involved in construction projects in the past, I must tell you that I have never witnessed a project as successful as our new facility.

I extend my congratulations and compliments to you and Panzica Construction Company for every phase of the project from the initial phase through our final stages of construction recently completed. The Panzica team has demonstrated their professionalism and ability to successfully perform through every element of construction.

Your staging of equipment and material on site with limited space was well planned and flawlessly executed. In addition, maintenance of a clean and safe site at all times was impressive. However, the ability to follow through on owner changes, meet deadlines without negatively affecting a tight completion schedule while upholding tight fiscal controls was a tremendous achievement.

I have had great satisfaction working with you and the Panzica team who have demonstrated the ability to understand a complex project, implement a construction program to meet completion schedules and provide quality construction without disrupting daily operations.

The total commitment by the Panzica Construction Company and yourself has been appreciated. We look forward to working with the Panzica Construction team in the near future.

Sincerely,

A handwritten signature in black ink, appearing to read "John Bruyere".

John Bruyere  
Vice President  
Business & Operations Development