

THE PLAIN DEALER

OHIO'S LARGEST NEWSPAPER

JOSEPH T. DeANGELO
Director of Building and
Transportation Services

Mr. Bill Davis
Senior Project Manager
Panzica Construction Co.
735 Beta Drive
Mayfield Village, OH 44143

Dear Bill:

During the last few days, I have had an opportunity to review and reflect on the construction efforts on the new Plain Dealer Office Building. Having been involved in construction projects for over 25 years, I must tell you that I have never witnessed a project as successful as the existing Plain Dealer Project.

I extend my congratulations and compliments to you for every phase of the project from the initial bidding phase through our final stages of construction soon to be completed. The Panzica team has demonstrated their professionalism and ability to perform through every element of construction.

Your staging of equipment and material on site with limited space was well-planned and flawlessly executed. In addition, maintenance of a clean and safe site at all times was impressive. However, the ability to follow through on change orders, meet deadlines without negatively affecting a tight completion schedule while upholding tight fiscal controls was a tremendous achievement.

I have had great satisfaction working with you and the Panzica team who have demonstrated the ability to understand a complex project, implement a construction program to meet completion schedules, and provide quality construction without disrupting daily operations.

The total commitment by the Panzica Construction Co. and yourself has been appreciated. Best of luck on all future projects!

Sincerely,



Joseph T. DeAngelo

JTDA/ld